



Over the last 10 years, BPA have collected 503,000 narrative text responses to the question:

“What are the 3 most important things you expect from your manager?”

We have themed these narrative text answers to identify the most common expectations. So, in the employees’ own words, here they are:

- 1) **Support** - In helping them to get the job done properly.
- 2) **Communication** - Mostly about the job (what they should focus on, how to they need to do it and when it needs to be done by).
- 3) **Respect** – To treat them with respect.
- 4) **Fairness** – To demonstrate fairness in the decisions their manager makes that affect them.
- 5) **Leadership** – To be a role model they can look up to.

As a manager, how do you think you would rate on these first 5 things that employees expect from their manager?

Numbers 6 to 10 are **Honesty, Addressing Problems, Guidance, Understanding, and Approachability.**

As a manager, demonstrating competence in these 10 areas will go a long way towards engaging strongly with your staff to achieve the outcomes you are responsible for.

Why not give yourself a personal rating on each of these 10 areas. How did you go?